

Fluor Corp. (NYS: FLR)

Exchange rate used is that of the Year End reported date

As Reported Annual Balance Sheet

Report Date	12/31/2011	12/31/2010	12/31/2009	12/31/2008	12/31/2007
Currency	USD	USD	USD	USD	USD
Audit Status	Not Qualified ⓘ	Not Qualified ⓘ	Not Qualified ⓘ	Not Qualified ⓘ	Not Qualified ⓘ
Consolidated	Yes	Yes	Yes	Yes	Yes
Scale	Thousands	Thousands	Thousands	Thousands	Thousands
Cash & cash equivalents	2,161,411	2,134,997	1,687,028	1,834,324	1,175,144
Marketable securities	96,438	193,279	603,594	273,570	539,242
Accounts & notes receivable, net	1,235,935	1,215,007	988,991	1,227,224	946,565
Contract work in progress	1,946,747	1,470,897	1,405,785	981,125	977,945
Deferred taxes	207,674	134,773	131,101	148,276	151,028
Other current assets	232,418	413,872	305,589	204,143	269,576
Total current assets	5,880,623	5,562,825	5,122,088	4,668,662	4,059,500
Land	42,575	44,572	48,501	46,032	45,919
Buildings & improvements	419,364	412,559	368,236	345,135	352,265
Machinery & equipment	1,381,219	1,299,690	1,207,748	1,087,464	971,190
Construction in progress	25,650	12,197	30,525	17,511	29,820
Property, plant & equipment, gross	1,868,808	1,769,018	1,655,010	1,496,142	1,399,194
Less: accumulated depreciation	947,223	902,675	817,976	696,306	614,807
Net property, plant & equipment	921,585	866,343	837,034	799,836	784,387
Marketable securities, noncurrent	503,550	279,080	335,216	-	-
Goodwill	95,947	87,849	88,056	87,172	78,089
Investments	129,299	134,906	185,229	191,962	184,973
Deferred taxes	167,387	214,317	247,517	386,613	309,141
Deferred compensation trusts	303,016	313,466	279,852	225,246	275,317
Other assets	268,869	156,137	83,491	64,230	104,772

Total other assets	1,468,068	1,185,755	1,219,361	955,223	952,292
Total assets	8,270,276	7,614,923	7,178,483	6,423,721	5,796,179
Trade accounts payable	1,734,686	1,432,502	1,334,301	1,164,556	985,247
Convertible senior notes	19,458	96,692	109,789	133,578	307,222
Advance billings on contracts	1,107,559	1,074,996	980,437	999,107	772,485
Accrued salaries, wages & benefits	668,107	564,695	581,193	607,702	507,198
Other accrued liabilities	310,301	354,498	295,678	257,667	287,942
Total current liabilities	3,840,111	3,523,383	3,301,398	3,162,610	2,860,094
Senior notes	495,723	-	-	-	-
Municipal bonds	17,777	17,759	17,740	17,722	17,704
Total long-term debt due after one year	513,500	17,759	17,740	17,722	17,704
Noncurrent liabilities	456,759	545,156	525,452	572,307	643,922
Common stock	1,690	1,764	1,788	1,816	887
Additional paid-in capital	2,574	561,589	682,304	754,089	706,128
Accumulated other comprehensive income (loss)	(199,292)	(176,311)	(220,987)	(356,969)	(74,172)
Retained earnings	3,590,553	3,109,957	2,842,428	2,272,146	1,641,616
Total shareholders' equity	3,395,525	3,496,999	3,305,533	2,671,082	2,274,459
Non-controlling interests	64,381	31,626	28,360	-	-
Total equity	3,459,906	3,528,625	3,333,893	-	-