



Fluor Corp. (NYS: FLR)

Subsidiaries

	Percent Owned	Country
[-] Subsidiaries		
[-] Subsidiaries		
[-] American Equipment Company, Inc.	100%	United States
AMECO PANAMA S.A.	100%	Panama
[-] AMECO Services Inc.	100%	United States
Equipos y Servicios De Venezuela EVS. C. A.	90.00%	Venezuela
Mikisew AMECO Group, Inc.	49.00%	Canada
United Rentals Industrial Services LLC	50.00%	United States
Ameco Services, S. de R.L. de C.V.	72.60%	Mexico
[-] American Construction Equipment Company, Inc.	100%	United States
[-] AMECO Holdings, Inc.	100%	United States
[-] AMECO Caribbean, Inc.	100%	United States
Ameco Inc. (Saint Lucia)	100%	United States
Ameco Mexico Administracion y Servicios, S. de	0.20%	Mexico
R.L. de C.V		
Ameco Peru S.A.C.	0.84%	Peru
AMECO Project Services, Inc.	100%	Philippines
Ameco Pty Ltd.	100%	Australia
Ameco Services S.R.L.	5.26%	Argentina
Ameco Services, S. de R.L. de C.V.	3.10%	Mexico
Maquinaria Ameco Guatemala, Limitada	80.00%	Guatemala
Ameco Mexico Administracion y Servicios, S. de R.L.	99.80%	Mexico
de C.V		
Ameco Peru S.A.C.	99.16%	Peru
Ameco Services S.R.L.	94.74%	Argentina
Ameco Services, S. de R.L. de C.V.	24.30%	Mexico
BWJ, LLC	100%	United States
Palmetto Seed Capital Ltd. Partnership	7.35%	United States
SMA Equipment, LLC	100%	United States
Vantage Information Systems, Inc.	100%	United States
[-] Fluor Constructors International, Inc.	100%	United States
[-] Fluor Constructors Canada Ltd.	100%	Canada
Fluor Canada Partners	25.00%	Canada
Fluor Management and Technical Services, Inc.	100%	United States
[-] Fluor Enterprises, Inc.	100%	United States
660904 N.B. Inc	100%	United States
ABF Barge, LLC	75.00%	United States
American Bridge/Fluor Enterprises Inc	50.00%	United States
Bellefonte Construction Services LLC	65.00%	United States
Brady-Fluor, LLC	49.00%	United States
Capital Beltway Express LLC	10.00%	United States
Caribbean Thermal Electric, LLC	49.00%	United States
Cascadia Monorail Company LLC	100%	United States
Cheyenne River Constructors, LLC	100%	United States
[-] Claiborne Fuels, Inc.	100%	United States
Claiborne Fuels, L.P.	1.00%	United States
Cibolo Creek Infrastructure	55.00%	United States

☐ Daniel International Corporation	100%	United States
└ Greenville RP Associates, LLC	50.00%	United States
└ Daniel Navarra, S.A.	100%	Spain
└ Fluor Daniel Engineering, Inc.	100%	United States
☐ Fluor Management Company L.P.	46.07%	United States
└ Greenville RP Associates, LLC	50.00%	United States
└ DAX Industries, Inc.	5.00%	United States
☐ Del-Jen, Inc.	100%	United States
└ Academy Facility Management	51.00%	United States
└ Alcon Services Group	33.33%	United States
└ Chugach Eareckson Support Services	49.00%	United States
└ Del-Jen International Corporation	100%	United States
└ PRI/DJI	49.00%	United States
└ Rock Island Integrated Services	51.00%	United States
└ Trend Western Technical Corporation	100%	United States
☐ Denver Transit Holdings, LLC	10.00%	United States
└ Denver Transit Partners, LLC	100%	United States
└ Denver Transit Operators, LLC	33.33%	United States
└ Denver Transit Systems, LLC	50.00%	United States
└ Denver Transit Constructors, LLC	40.00%	United States
└ Duke/Fluor Daniel	49.99%	United States
└ Efdee Connecticut Architects, Inc.	100%	United States
└ Efdee Engineering Professional Corporation	100%	United States
└ Efdee Mississippi Architects	100%	United States
└ Efdee New York Engineers & Architects P.C.	100%	United States
└ Encee Architecture Services, P.C.	100%	United States
☐ ESSI, LLC	33.33%	United States
└ ESSI Limited	100%	United Kingdom
└ eTech Solutions, Inc.	100%	United States
└ Evergreen Equipment and Personnel Leasing, Inc.	100%	United States
└ F&F Infrastructure, LLC	50.00%	United States
└ FCI/Fluor/Parsons	30.00%	United States
└ FD Architects & Engineers Corporation	100%	United States
└ FD Mexico, Inc.	100%	United States
└ FD/MK Limited Liability Company	60.00%	United States
└ FDEE Consulting, Inc.	100%	United States
└ FDHM, Inc.	100%	United States
└ Fluor (Nigeria) Limited	100%	Nigeria
└ Fluor A&E Services, Inc.	100%	United States
└ Fluor Abadan Limited	100%	Bermuda
└ Fluor Alaska, Inc.	100%	United States
└ Fluor Americas, Inc.	100%	United States
└ Fluor Ames Kraemer, LLC	40.00%	United States
└ Fluor Atlantic Limited	100%	Bermuda
☐ Fluor Australia Pty Ltd	100%	Australia
└ Fluor Aker Solutions	50.00%	Australia
└ Fluor Constructors Pty. Ltd.	100%	Australia
☐ Fluor Global Services Australia Pty Ltd	100%	Australia
└ Fluor Maintenance Services Pty Ltd	100%	Australia
└ Fluor Operations and Maintenance Services Pty Ltd	100%	Australia
└ Fluor Services Pty Ltd	100%	Australia
└ Fluor Power Services Pty Ltd	100%	Australia
└ Fluor Rail Services Pty Ltd	100%	Australia
└ Fluor-SKM Iron Ore	55.00%	Australia
└ Karratha Engineering Services Pty Ltd	100%	Australia
└ PT Signet Indonesia	10.00%	Indonesia
☐ Signet Holdings Pty Ltd	100%	Australia
└ PT Signet Indonesia	90.00%	Indonesia
☐ Signet Engineering Pty Ltd	100%	Australia
└ Signet Ingenieria S.A.	0.01%	Chile

└─ Constructora Lequena S.A.	100%	Chile
└─ Signet Ingenieria S.A.	99.99%	Chile
└─ Constructora Lequena S.A.	100%	Chile
└─ Westquip Australia Pty Ltd	100%	Australia
└─ TRS Staffing Solutions (Australia) Pty Ltd	100%	Australia
└─ WorleyParsons Fluor	100%	Australia
└─ Fluor Canada Ltd.	100%	Canada
└─ B.C. Mining	50.00%	Canada
└─ Fluor Canada Partners	75.00%	Canada
└─ Fluor Daniel International Services Inc.	10.00%	Barbados
└─ Fluor Engineering Solutions Ltd	100%	Canada
└─ Fluor WEP Holdings Inc.	100%	United States
└─ TRS Staffing Solutions (Canada) Inc.	100%	Canada
└─ Wright Engineers (Chile) Limitada	100%	Chile
└─ Wright Engineers Limitada Peru	35.00%	Peru
└─ Fluor Chile, Inc.	100%	United States
└─ Ameco Chile S.A.	99.00%	Chile
└─ Fluor Chile Ingenieria y Construccion S.A.	99.00%	Chile
└─ CEJV Ingenieria Y Construccion Limitada	50.00%	Chile
└─ Fluor Techint SRL Construccion y Servicios Limitada	50.00%	Chile
└─ Ingenieria y Construcciones Fluor Daniel Chile Limitada	99.10%	Chile
└─ Fluor Closure Company, Inc.	100%	United States
└─ Fluor Colombia Limited	100%	United States
└─ Fluor ConOps Limited	100%	United Kingdom
└─ Fluor Daniel (Japan) Inc.	100%	Japan
└─ Fluor Daniel (Malaysia) Sdn. Bhd.	100%	Malaysia
└─ Fluor Daniel (NPOSR), Inc.	100%	United States
└─ Fluor Daniel Alumatech, Inc.	100%	United States
└─ Fluor Daniel America, Ltda.	100%	United States
└─ Fluor Daniel Brasil, Ltda.	99.99%	Brazil
└─ Fluor Daniel Caribbean, Inc.	100%	United States
└─ DMIS, Inc.	100%	United States
└─ Duke/Fluor Daniel Caribbean, S.E.	0.25%	Puerto Rico
└─ Fluor Daniel Export Services, Inc.	100%	United States
└─ Fluor Daniel International (Malaysia) Sdn. Bhd.	100%	Malaysia
└─ Fluor Daniel Maintenance Services, Inc.	100%	United States
└─ Fluor Daniel Services Corporation	100%	United States
└─ Fluor Facility & Plant Services, Inc.	100%	United States
└─ Fluor Daniel China, Inc.	100%	United States
└─ Fluor Daniel China Services, Inc.	100%	United States
└─ Fluor Daniel China Technology, Inc.	100%	United States
└─ Fluor Daniel Coal Services International, Inc.	100%	United States
└─ Duke/Fluor Daniel International	49.99%	United States
└─ Duke/Fluor Daniel Caribbean, S.E.	99.00%	Puerto Rico
└─ Duke/Fluor Daniel LLC	49.99%	United States
└─ Fluor Daniel Construction Company	100%	United States
└─ Fluor Daniel Development Corporation	100%	United States
└─ Crown Energy Company	100%	United States
└─ Fluor Daniel Modesto, Inc.	100%	United States
└─ Wilmore/Fluor Modesto LLC	50.00%	United States
└─ Fluor Daniel Temecula, Inc.	100%	United States
└─ Fluor Daniel Ada, Inc.	50.00%	United States
└─ Fluor Daniel Tempe, Inc.	100%	United States
└─ Ciudad Del Lago, LLC	50.00%	United States
└─ Fluor Daniel Ada, Inc.	50.00%	United States
└─ Gloucester Limited, Inc.	100%	United States
└─ Gloucester Limited II, Inc.	100%	United States
└─ San Diego Expressway L.P.	3.93%	United States
└─ FBT Services, Inc.	100%	United States
└─ Fluor Daniel Eastern, Inc.	100%	United States

└Fluor Kazakhstan LLC	100%	United States
└FPMM, XXK	100%	Mongolia
└P.T. Fluor Daniel Indonesia	80.00%	Indonesia
└PT. MITRA BERSAMA ENGINEERING	99.00%	Indonesia
└Fluor Daniel Energy Investments, Inc.	100%	United States
└The Beacon Group Energy Investment Fund, L.P.	7.59%	United States
└Fluor Daniel Engineers & Constructors, Inc.	100%	United States
└Fluor (China) Engineering and Construction Co. Ltd.	100%	China (Peoples Rep. Of)
└Fluor Daniel Project Consultants (Shenzhen) Co., Ltd.	100%	China (Peoples Rep. Of)
└Fluor Daniel Engineers & Constructors, Ltd.	100%	United States
└Fluor Daniel Engineers & Consultants Ltd.	100%	Mauritius
└Fluor Daniel India Private Limited	80.00%	India
└Fluor Mining and Metals France, Inc	100%	United States
└Fluor Daniel Espana, S.A.	100%	United States
└Fluor Arabia Limited	50.00%	Saudi Arabia
└Fluor Daniel Eurasia, Inc.	100%	United States
└Sakhalin Neftegas Technology	50.00%	Russia
└Fluor Europe B.V.	100%	Netherlands
└Fluor Belgium, N.V.	100%	Belgium
└Fluor Engineering N.V.	100%	Belgium
└Fluor Finance International B.V.	100%	Netherlands
└Fluor B.V.	100%	Netherlands
└Fluor Consultants B.V.	100%	Netherlands
└Fluor Infrastructure B.V.	100%	Netherlands
└Infraspeed Holdings B.V.	3.48%	Netherlands
└Infraspeed B.V	100%	Netherlands
└Infraspeed Maintenance B.V.	11.00%	Netherlands
└Infraspeed EPC Consortium V.O.F.	9.20%	Netherlands
└Poort van Den Bosch B.V.	10.00%	Netherlands
└Poort van Den Bosch V.O.F.	10.00%	Netherlands
└V OptimA15 B.V i.o.	19.25%	Netherlands
└Autobahnplus A8 Holding GmbH	25.00%	Germany
└Autobahnplus A8 GmbH	100%	Germany
└TRS Staffing Solutions B.V.	100%	Netherlands
└Fluor Kuwait KSC	49.00%	Kuwait
└Fluor Daniel E&C LLC	100%	Russia
└Neftegasservis Limited	25.00%	Cyprus
└Sakhalinneftegasservis LLC	66.67%	Russia
└Fluor Eastern Services B.V.	100%	Netherlands
└Fluor, S.A.	3.92%	Spain
└Fluor EIA, S.L	100%	Spain
└Fluor Plant Engineering, S.A.	100%	Spain
└Technical Resource Solutions, S.L.	100%	Spain
└Fluor S.A.	100%	Poland
└Fluor Daniel Florida Rail, Inc.	100%	United States
└Fluor Daniel Global Limited	100%	United Kingdom
└Fluor Daniel Global Contracting Limited	100%	United Kingdom
└Fluor Daniel Global Placement Limited	100%	United Kingdom
└Fluor Daniel Global Placement Services Limited	100%	United Kingdom
└Fluor Daniel Global Services Limited	100%	United Kingdom
└Fluor Daniel Global Support Services Limited	100%	United Kingdom
└Fluor Daniel Global TRS Limited	100%	United Kingdom
└Fluor Daniel Global TRS Services Limited	100%	United Kingdom
└Fluor GmbH	100%	Germany
└Arbeitsgemeinschaft BAB A 8 Ausbau Augsburg-	25.00%	Germany
Munchen		
└Fluor Daniel Holdings, Inc.	100%	United States
└Conga Earthworks Team SRL	100%	Peru

Fluor Central Asia LLP	99.00%	Kazakhstan
Fluor Daniel Holdings (Botswana) (Pty) Limited	100%	Botswana
Fluor Daniel Global Services Private Limited	100%	India
Fluor Daniel FWPJV Limited	50.00%	United Kingdom
Fluor Daniel KPJV Limited	76.00%	United Kingdom
Fluor Daniel Morning Star for General Services LLC	100%	Iraq
Fluor Daniel Qatar National Facility Services	49.00%	Qatar
Fluor Daniel Illinois, Inc.	100%	United States
Fluor Daniel Duke/Fluor Daniel	50.00%	United States
Fluor Daniel India, Inc.	100%	United States
Fluor Daniel Indiana Limited Partnership	1.00%	United States
Fluor Daniel International Services Inc.	90.00%	Barbados
Fluor Daniel Latin America, Inc.	100%	United States
Fluor Daniel Grupo Alvica USA, LLC	80.00%	United States
Fluor Daniel Grupo Empresarial Alvica, S.A.	80.00%	Venezuela
Fluor Daniel Grupo Alvica SCS	0.10%	Venezuela
Fluor Daniel Servicios Cuyuni, E.T.T., C.A.	80.00%	Venezuela
Fluor Daniel Mexico S.A.	100%	United States
Fluor Daniel ICA-Fluor Daniel, S. de R.L. de C.V.	49.00%	Mexico
Fluor Daniel Interim Project Solutions, S. de R.L. de C.V.	0.20%	Mexico
Fluor Daniel TRS International Group, S. de R.L. de C.V.	0.10%	Mexico
Fluor Daniel Mining & Metals, Ltd.	100%	United States
Fluor Daniel Ameco Chile S.A.	1.00%	Chile
Fluor Daniel Fluor Chile Ingenieria y Construccion S.A.	1.00%	Chile
Fluor Daniel CEJV Ingenieria Y Construccion Limitada	50.00%	Chile
Fluor Daniel Ingenieria y Construcciones Fluor Daniel Chile Limitada	0.90%	Chile
Fluor Daniel Overseas, Inc.	100%	United States
Fluor Daniel PFD International LLC	50.00%	United States
Fluor Daniel P.R.C., Ltd.	100%	United States
Fluor Daniel Pacific, Inc.	100%	United States
Fluor Daniel Fluor Daniel-AMEC Philippines, Inc.	50.00%	Philippines
Fluor Daniel Pulp & Paper, Inc.	100%	United States
Fluor Daniel Fluor Daniel Indiana Limited Partnership	99.00%	United States
Fluor Daniel Real Estate Services, Inc.	100%	United States
Fluor Daniel South America Limited	100%	United States
Fluor Daniel Choice Equipos y Servicios S.A.C	87.00%	Peru
Fluor Daniel South East Asia, Ltd.	100%	United States
Fluor Daniel Technical Services, Inc.	100%	United States
Fluor Daniel Thailand Holdings Corporation	100%	United States
Fluor Daniel Thailand, Ltd.	100%	United States
Fluor Daniel Venture Group, Inc.	100%	United States
Fluor Daniel CommTech Technology Partners IV	1.08%	United States
Fluor Daniel Fluor Daniel Asia, Inc.	100%	United States
Fluor Daniel Duke/Fluor Daniel International Services	49.99%	United States
Fluor Daniel Duke/Fluor Daniel Caribbean, S.E.	0.50%	Puerto Rico
Fluor Daniel Duke/Fluor Daniel International Services (Trinidad) Limited	100%	Trinidad And Tobago
Fluor Daniel P.T. Fluor Daniel Indonesia	20.00%	Indonesia
Fluor Daniel Fluor Aker Solutions Indonesia JV	50.00%	Indonesia
Fluor Daniel P.T. MITRA BERSAMA ENGINEERING	99.00%	Indonesia
Fluor Daniel P.T. Nusantara Power Services	70.00%	Indonesia
Fluor Daniel Micogen Inc.	100%	United States
Fluor Daniel Micogen Limited I, Inc.	100%	United States
Fluor Daniel Micogen Limited II, Inc.	100%	United States
Fluor Daniel Soli-Flo LLC	25.00%	United States
Fluor Daniel Soli-Flo, Inc.	100%	United States
Fluor Daniel Soli-Flo Material Transfer, L.P.	1.00%	United States
Fluor Daniel Soli-Flo Partners, L.P.	1.00%	United States
Fluor Daniel Soli-Flo Material Transfer, L.P.	24.75%	United States
Fluor Daniel Soli-Flo Partners, L.P.	24.75%	United States

└─Springfield Resource Recovery, Inc.	100%	United States
└─└─Springfield Resource Recovery Limited Partnership	10.00%	United States
└─└─Springfield Resource Recovery Limited Partnership	90.00%	United States
└─Fluor Daniel	100%	United States
└─Fluor Daniel, Inc.	100%	Philippines
└─Fluor, S.A.	96.08%	Spain
└─└─Fluor Plant Engineering, S.A.	100%	Spain
└─└─Technical Resource Solutions SL	100%	Spain
└─Fluor Distribution Companies, Inc.	100%	United States
└─Fluor Engineering Corporation	100%	United States
└─Fluor Enterprises Group, Inc.	100%	United States
└─Fluor Federal Global Projects, Inc.	100%	United States
└─Fluor Federal Services, Inc.	100%	United States
└─└─Fluor-B&W Oak Ridge LLC	65.50%	United States
└─└─Fluor-B&W Portsmouth LLC	51.00%	United States
└─└─Fluor Carlsbad, LLC	100%	United States
└─└─Fluor Federal, Inc.	100%	United States
└─└─Fluor Portsmouth LLC	60.00%	United States
└─└─Fluor West Valley, LLC	100%	United States
└─└─Savannah River Nuclear Solutions, LLC	48.00%	United States
└─Fluor Federal Services, LLC	100%	United States
└─└─Alutiiq-Fluor Constructors, LLC	49.00%	United States
└─└─Ford Island Properties, LLC	10.00%	United States
└─Fluor Federal Services NWS, Inc.	100%	United States
└─Fluor Federal Solutions, LLC	100%	United States
└─└─Fluor-CDM Space Services, LLC	100%	United States
└─└─Fluor Federal Solutions	100%	Germany
└─└─Island Support Solutions, LLC	100%	United States
└─Fluor Fernald, Inc.	100%	United States
└─└─Fluor Environmental Resources Management Services,	100%	United States
Inc.		
└─Fluor Finance U.S., Inc.	100%	United States
└─Fluor Supply Chain Solutions LLC	100%	United States
└─└─Fluor Supply Chain Solutions International LLC	100%	United States
└─Fluor Government Group International, Inc.	100%	United States
└─Fluor Gulf Communications, Inc.	100%	United States
└─Fluor Hanford, Inc.	100%	United States
└─└─CBV/CCSi, LLC	23.05%	United States
└─└─CBV/Mundo, LLC	71.05%	United States
└─└─CBV/Mundo II, LLC	28.15%	United States
└─└─CBV/Vivid, LLC	28.40%	United States
└─└─Columbia Basin Ventures LLC	36.34%	United States
└─Fluor/HDR Global Design Consultants, LLC	50.00%	United States
└─Fluor Indonesia, Inc.	100%	United States
└─Fluor Industrial Services, Inc.	100%	United States
└─Fluor Intercontinental, Inc.	100%	United States
└─└─Dominican Republic Combined Cycle, LLC	49.00%	United States
└─└─Fluor Daniel Brasil, Ltda.	0.00%	Brazil
└─└─Fluor Daniel Nigeria Limited	60.00%	Nigeria
└─└─Fluor Intercontinental Contingency Solutions, LLC	100%	United States
└─Fluor JAJ, Inc.	100%	United States
└─└─J. A. Jones International, LLC	100%	United States
└─└─FLUOR M ltd	100%	Macedonia
└─Fluor Middle East, LLC	100%	United States
└─└─FluorAMEC, LLC	51.00%	United States
└─└─Grupo Alvica SCS	79.92%	Venezuela
└─└─NWKC LLC	50.00%	United States
└─Fluor International Limited	100%	Bermuda
└─Fluor International Limited	100%	United Kingdom
└─└─Fluor Projects Limited	100%	United Kingdom

[-] Citylink Telecommunications Holdings Limited	18.00%	United Kingdom
[-] Citylink Telecommunications Limited	100%	United Kingdom
[-] Fluor Caspian Services Limited	100%	United Kingdom
[-] Fluor Industrial Services Limited	100%	United Kingdom
[-] Fluor Limited	100%	United Kingdom
[-] Bell Rock Offshore Winds Limited	25.00%	United Kingdom
[-] Kazakh Projects Joint Venture Limited	100%	United Kingdom
[-] Seagreen Wind Energy Limited	50.00%	United Kingdom
[-] Seagreen Alpha Wind Energy Limited	100%	United Kingdom
[-] Seagreen Bravo Wind Energy Limited	100%	United Kingdom
[-] Seagreen Charlie Wind Energy Limited	100%	United Kingdom
[-] Seagreen Delta Wind Energy Limited	100%	United Kingdom
[-] Seagreen Echo Wind Energy Limited	100%	United Kingdom
[-] Seagreen Foxtrot Wind Energy Limited	100%	United Kingdom
[-] Seagreen Golf Wind Energy Limited	100%	United Kingdom
[-] Fluor Ocean Services Limited	100%	United Kingdom
[-] Genesys Telecommunications Holdings Limited	45.00%	United Kingdom
[-] Genesys Telecommunications Limited	100%	United Kingdom
[-] KDPC Limited	50.00%	United Kingdom
[-] PFD (UK) Limited	50.00%	United Kingdom
[-] TRS Staffing Solutions Limited	100%	United Kingdom
[-] Fluor International, Inc.	100%	United States
[-] Fluor Mideast Limited	100%	United States
[-] Fluor Ireland Limited	100%	Ireland
[-] Fluor-PM JV	50.00%	Ireland
[-] Fluor Daniel-E-E-L Limited	50.00%	Ireland
[-] TRS Staffing Solutions Limited	100%	Ireland
[-] Fluor Kazakhstan Inc.	100%	United States
[-] Fluor-Lane, LLC	65.00%	United States
[-] Fluor Maintenance Services, Inc.	100%	United States
[-] Norfolk Maintenance Corporation	100%	United States
[-] Fluor Mediterranean, Inc.	100%	United States
[-] Fluor Mideast Limited	100%	Bermuda
[-] Fluor NE, Inc.	100%	United States
[-] ADP Marshall Contractors, Inc.	100%	United States
[-] ADP Marshall Limited	100%	Ireland
[-] ADP/FD of Nevada, Inc.	100%	United States
[-] M&W/Marshall	50.00%	United States
[-] Fluor Nuclear Services, Inc.	100%	United States
[-] Fluor Plant Services International, Inc.	100%	United States
[-] Fluor Projects, Inc.	100%	United States
[-] Fluor Real Estate Services, Inc.	100%	United States
[-] Fluor Reinsurance Investments, Inc.	100%	United States
[-] International Insurance Advisors, Inc.	10.77%	United States
[-] Fluor Services International, Inc.	100%	United States
[-] Fluor Transworld Services, Inc.	100%	United States
[-] Neftegasservis Limited	25.00%	Cyprus
[-] Sakhalinneftegasservis LLC	66.67%	Russia
[-] Fluor Technologies Corporation	100%	United States
[-] Fluor Texas, Inc.	100%	United States
[-] KazakhNefteGasServis LLP	50.00%	Kazakhstan
[-] Fluor US Services, Inc.	100%	United States
[-] Fluor Virginia, Inc.	100%	United States
[-] Fluor West Africa, Inc.	100%	United States
[-] Fluor WorleyParsons Arctic Solutions	50.00%	United States
[-] FMC Holding Company LLC	100%	United States
[-] Fluor Management Company L.P.	20.53%	United States
[-] FRES, Inc.	100%	United States
[-] Fru-Con/Fluor Daniel	50.00%	United States
[-] Goar, Allison & Associates, LLC	100%	United States

☐ Indo-Mauritian Affiliates Limited	100%	Mauritius
└ Fluor Daniel India Private Limited	20.00%	India
└ Integrated Facility Management Services,	49.00%	United States
☐ Plant Performance Services - Canada, Inc.	100%	Canada
└ P2S Driver Maintenance Inc.	50.00%	Canada
└ Lone Star Infrastructure, LLC	45.00%	United States
└ Lone Star Infrastructure, Joint Venture	45.00%	United States
└ Louisiana Operations and Maintenance Services LLC	100%	United States
☐ Micogen Limited III, Inc.	100%	United States
└ Claiborne Fuels, L.P.	99.00%	United States
└ Middle East Fluor	100%	United States
└ NuScale Holdings Corp.	56.46%	United States
└ NuScale Power, LLC	97.48%	United States
└ Nutmeg Valley Resources, Inc.	100%	United States
└ Oregon Bridge Delivery Partners	50.00%	United States
└ Phoenix Constructor	32.50%	United States
└ Plant Engineering Services LLC	100%	United States
☐ Plant Performance Services International, Ltd.	100%	Bermuda
└ Fluor International Nigeria Limited	60.00%	Nigeria
☐ Plant Performance Services International LLC	100%	United States
└ Plant Performance Services Caribbean Limited	100%	Trinidad And Tobago
└ Platte River Constructors, Ltd.	49.00%	United States
└ Prairie Link Constructors JV	60.00%	United States
└ Prairie Link Constructors, LLC	55.00%	United States
└ Provo River Constructors	42.50%	United States
└ Saddleback Constructors	27.00%	United States
└ Servicios Minería, Inc.	100%	United States
└ Signet Technology Inc.	100%	United States
☐ Soli-Flo LLC	25.00%	United States
└ ☐ Soli-Flo, Inc.	100%	United States
└ └ Soli-Flo Material Transfer, L.P.	1.00%	United States
└ └ Soli-Flo Partners, L.P.	1.00%	United States
└ Soli-Flo Material Transfer, L.P.	24.75%	United States
└ Soli-Flo Partners, L.P.	24.75%	United States
☐ Strategic Organizational Systems Enterprises, Inc.	100%	United States
└ Strategic Organizational Systems Environmental	100%	United States
Engineering Division, Inc.		
└ Support Services International, LLC	100%	United States
└ Tar River Constructors, LLC	100%	United States
☐ TDF, Inc.	100%	United States
└ ☐ Barringford Ltd.	100%	British Virgin Islands
└ └ ☐ Fluor Daniel Engineers SA (PTY) Limited	100%	Liechtenstein
└ └ └ Trans-Africa Projects Ltd.	50.00%	Mauritius
└ └ └ Trans-Africa Projects (Pty) Ltd.	50.00%	South Africa
└ └ ☐ Fluor SA (Pty) Limited	100%	Liechtenstein
└ └ └ Fluor-Igoda Projects (Proprietary) Limited	70.00%	South Africa
└ └ └ Fluor Global Plant Services (Proprietary) Ltd.	100%	South Africa
└ └ └ Rhus Investments (PTY) Ltd.	100%	South Africa
└ └ └ TRS Staffing Solutions SA (Pty) Ltd.	100%	British Virgin Islands
└ Trans Florida Express, LLC	100%	United States
└ Valley Corridor Constructors	30.00%	United States
└ Valley Infrastructure Group, LLC	33.33%	United States
└ Venezco, Inc.	100%	United States
☐ Williams Brothers Engineering Company	100%	United States
└ Fluor Argentina, Inc.	100%	United States
└ Williams Brothers Engineering Limited	100%	United Kingdom
└ Williams Brothers Engineering Pty Ltd	100%	Australia
└ Williams Brothers Process Services, Inc.	100%	United States
└ WODECO Nigeria Limited	60.00%	Nigeria
☐ Fluor Holding Company LLC	100%	United States

Compania Mineria San Jose Del Peru S.A.	99.00%	Peru
Fluor Management Company L.P.	33.40%	United States
Global Builders Insurance Ltd.	100%	Bermuda
☐ Mineral Resource Development Corporation	100%	United States
Compania Mineria San Jose Del Peru S.A	1.00%	Peru
St. Joe Minerals Corporation y Cia.	0.01%	Brazil
Robil International Corporation	100%	United States
St. Joe Egypt Exploracion Corp.	100%	United States
St. Joe Exploracion Minera, Inc.	100%	United States
St. Joe Luisito de Oro, Inc.	100%	United States
St. Joe Minerals Corporation & Cia.	99.99%	Brazil
☐ TRS Staffing Solutions, Inc.	100%	United States
Interim Project Solutions, S. de R.L. de C.V.	99.80%	Mexico
TRS International Group, S. de R.L. de C.V.	99.90%	Mexico
TRS International Payroll Co.	100%	United States
TRS Staffing Solutions Caribbean, Inc.	100%	Puerto Rico